



Edwin M. Lee,
Mayor

Greg Wagner,
Chief Financial Officer

MEMORANDUM

October 8, 2015

TO: President Ed Chow and Honorable Members of the Health Commission

FROM: Greg Wagner, Chief Financial Officer *GW*

THROUGH: Barbara Garcia, Health Director *BG*

RE: Revenue and Expenditure Report – 4th Quarter FY 2014-15

This report presents the fourth quarter statement of revenues and expenditures for the Department of Public Health for fiscal year 2014-15. These figures are based on revenue collected and billed, and expenses incurred for the fiscal year beginning July 1, 2014. At the end of the fourth quarter the department projects a net general fund surplus of \$11.0 million. Operating expenditures are below budget by \$11.1 million, and operating revenues are above budget by \$85.3, for a favorable variance of \$74.2 million. This surplus is offset by \$63.2 million in added reserves under Section 12.6 of the Administrative Provisions of the Annual Appropriation Ordinance, which reduces the Department’s year-end return to the General Fund.

Fourth Quarter Projected FY 2014-15 Surplus/(Deficit)

Division	REVENUES			EXPENDITURES			TOTAL
	Revised Budget	Current Projection	Surplus/ (Deficit)	Revised Budget	Current Projection	Surplus/ (Deficit)	Surplus/ (Deficit)
Department of Public Health							
SFGH	\$ 1,159,371,000	\$ 1,164,016,000	\$ 4,645,000	\$ 1,159,371,000	\$ 1,114,230,000	\$ 45,141,000	\$ 49,786,000
Laguna Honda	\$ 237,552,405	\$ 241,179,288	\$ 3,626,883	237,552,405	237,113,818	438,587	4,065,470
Primary Care	\$ 93,184,000	\$ 100,202,000	\$ 7,018,000	93,184,000	86,955,000	6,229,000	13,247,000
Health at Home	\$ 7,616,000	\$ 8,289,000	\$ 653,000	7,616,000	7,439,000	177,000	830,000
Jail Health	\$ 32,677,000	\$ 32,648,000	\$ (29,000)	32,677,000	32,677,000	-	(29,000)
Public Health	\$ 180,401,428	\$ 173,371,113	\$ (7,030,314)	180,401,428	165,356,855	15,044,573	8,014,259
Mental Health	\$ 284,682,045	\$ 264,719,981	\$ (19,962,064)	284,682,045	271,548,903	13,133,142	(6,828,922)
Substance Abuse	\$ 83,224,502	\$ 83,222,025	\$ (2,477)	83,224,502	78,098,516	5,125,987	5,123,510
TOTAL DPH	\$ 2,078,708,380	\$ 2,067,627,408	\$ (11,080,972)	\$ 2,078,708,380	\$ 1,993,419,092	\$ 85,289,289	\$ 74,208,316
Annual Appropriation Ordinance Section 12.6 Additional Reserve							\$ (63,200,000)
Net General Fund Surplus/(Deficit) After Reserve							\$ 11,008,316

San Francisco General Hospital: SFGH shows a surplus of \$49.8 million compared to budget. Revenues are projected to be above budget by \$4.6 million, and expenditures are projected to be below budget by \$45.1 million. Significant variances include:

- \$78.0 million favorable variance in patient service revenues, due to increased per diem rate for Medi-Cal inpatient services and higher than projected volumes, largely associated with the Medi-Cal managed care expansion population.

- \$39.0 million unfavorable variance in DSH and Safety Net Care Pool revenues. \$37.4 million of this amount is due to unneeded appropriation authority for inter-governmental transfers (IGTs) used to draw down federal supplemental funding. This shortfall is equally offset by expenditure savings in operating transfers out, which allow the county's payment of the non-federal share for IGT programs. Because the department did not need its entire budgeted authority to maximize its draw-down of federal dollars, these variances are equal and offsetting and do not represent a material impact to the bottom line year-end financial performance.
- \$14.6 million unfavorable variance in capitation revenues, reflecting capitation rates lower than projected in the prior year's budget development process.
- \$12.4 million unfavorable variance in State Realignment revenues for indigent health. The department projects the State will reduce realignment funds by \$32.8 million under AB85, or \$16.1 million more than the budgeted figure of \$16.7 million (realignment payments and withholding are split between San Francisco General Hospital and the Public Health Division).
- \$37.4 million favorable variance in operating transfers out due to lower than budgeted intergovernmental transfers required to pay the non-federal share for supplemental reimbursement programs, as discussed above.
- \$8.2 million favorable variance in salary and fringe benefits, due to lower than budgeted patient census and delays in hiring positions not backfilled with per diem or overtime staffing, such as information technology, clerical, and interpreter positions.

Laguna Honda Hospital: LHH shows a surplus of \$4.1 million due to:

- \$3.0 million favorable variance in net patient service revenues, due to lower-than-anticipated growth in unbillable patient days for Medi-Cal Managed Care recipients, increased patient census, and recovery of Distinct Part Nursing Facility supplemental revenues.
- \$0.4 million favorable variance in salary and fringe benefits.

Health at Home: Health at Home shows a \$0.8 million year end surplus due to salary and fringe benefit savings. This surplus is a significant achievement for the division, which has corrected persistent historical deficits.

Primary Care: Primary Care shows a \$13.2 million surplus. Revenues are above budget by \$7.0 million due primarily to growth in capitation revenues from increased enrollment under the ACA. Expenditures are below budget by \$6.2 million due to salary and fringe benefit savings driven by delays in filling vacant positions.

Jail Health Services: Jail Health shows a deficit of \$0.03 million due to an unfavorable variance in personnel costs.

Mental Health: Mental Health shows a \$6.8 million deficit due to:

- A \$23.3 million unfavorable variance in Short-Doyle revenues. In FY 2013-14 the State revised its payment methodology for Short-Doyle claims, leading to higher interim payments. The Department has revised its policy on revenue deferrals to reflect the new payment methodology and reduce liabilities for future recoupment of overpayments by the State in fiscal years 13-14 and 14-15.

- \$2.7 million favorable variance in personnel costs due to delays in hiring.
- \$9.9 million favorable variance in non-personal services due to favorable prior-year cost report settlements.

Public Health: Public Health shows a surplus of \$8.0 million, including:

- \$7.1 million favorable variance in salary and fringe benefits, due primarily to delays in filling newly budgeted positions
- Non-personal services are below budget by \$6.7 million due to reduced payments to third party providers in Healthy San Francisco. The savings is a result of declining enrollment as Healthy San Francisco enrollees transition to insurance under the Affordable Care Act.
- Revenues are below budget by \$7.0 million, driven by State recoupment of indigent health realignment funding under AB 85 (this withholding is split between the Public Health Division and San Francisco General Hospital).

Substance Abuse: Substance Abuse shows a \$5.1 million surplus due to:

- \$2.5 million favorable variance in salary and fringe benefit costs due to delays in hiring and filling of newly budgeted positions
- \$2.4 million favorable variance in non-personal services due to one-time favorable prior year cost report settlements.

Additions to Management Reserve under Administrative Provisions of the Annual Appropriation Ordinance

Under Section 12.6 of the Administrative Provisions of the Annual Appropriation Ordinance, the Controller is authorized to defer surplus transfer payments, indigent health revenues, and Realignment funding to offset future reductions or audit adjustments associated with the Affordable Care Act and funding allocations for indigent health services. This provision was adopted by the Board of Supervisors to smooth volatile state and federal revenues that can lead to large variances between budgeted and actual amounts due to unpredictable timing of payments, major changes in projected allocations, and delays in final audit settlements. In FY 13-14, the Controller reserved \$32 million in revenues in anticipation of reductions to State Realignment payments. In FY 14-15, the Controller will add \$63.2 million to the reserve, bringing the total balance to \$95.2 million. Items contributing to the increase in reserves include:

- The Centers for Medicare and Medicaid Services (CMS) has notified the State that it plans to disallow \$56 million in payments under SB1128 that were received in FY11-12 to reimburse debt services expenditures for the Laguna Honda Hospital replacement project in FY 2005-2011. These expenditures were deemed disallowable by CMS as the costs were incurred before the new hospital facility attained Medicaid occupancy. The City and County will appeal this disallowance, but the Controller has reserved \$35.1 million against the potential liability.
- The San Francisco Health Plan notified DPH in summer of 2015 that capitation rates for the Medi-Cal expansion population have been adjusted downward by the State due to lower-than projected costs during the first year of the program. The adjustment is projected to result in a \$16.1 million reduction in revenue annually, totaling \$32.2 million over the course of the most recently adopted two-year budget.

- Projections indicate that shortfalls due to State recoupment of Realignment funds under AB 85 and reductions to supplemental payments for Medi-Cal managed care may exceed previous reserved amounts by \$27.9 million over the course of the adopted 2-year budget. Reserved amounts under Section 12.6 will be re-evaluated periodically during the coming year.

Conclusions and Comments

- DPH has met its key financial targets for fiscal year 2014-15, ending with a substantially favorable operating income compared to budget. The department will finish the fiscal year without requiring supplemental appropriation for the second years in a row, achieving a top financial priority.
- Volatility in State and Federal revenues remains a significant concern for the department. During FY 14-15, the department has seen significant changes to anticipated revenues in DSH/Safety Net Care Pool, State Realignment, capitated and fee-for-service revenues. These changes are driven by a combination of rapid changes in the health care financial environment surrounding the transition to the Affordable Care Act and actions by State and Federal governments. This volatility is likely to continue through the coming year, with added uncertainty due to the new Section 1115 Waiver.
- However, the concerns over revenue volatility are mitigated through reserves established under Section 12.6 of the Administrative Provisions of the Annual Appropriation Ordinance, which now total \$95.2 million. These reserved funds provide significant protection to the City's General Fund from volatility in state and federal revenues.
- The department experienced significant salary and fringe benefit savings during FY 14-15, largely due to delays in hiring new and vacant positions. It is unlikely this level of savings will be repeated, since recent resource investments and process changes in human resources are expected to result in increased hiring. The department continues to work to establish organizational processes to improve management and monitoring of salary spending. Cost-center level salary and benefit reporting is in place at both San Francisco General Hospital and Laguna Honda Hospital, and in development in primary care. In addition, the department is actively involved in the City's financial systems replacement project, which is expected to deliver improved financial analytics tools.

Fourth Quarter

Division	REVENUES			EXPENDITURES			TOTAL
	Revised Budget	Current Projection	Surplus/ (Deficit)	Revised Budget	Current Projection	Surplus/ (Deficit)	Surplus/ (Deficit)
Department of Public Health							
SFGH	\$ 1,159,371,000	\$ 1,164,016,000	\$ 4,645,000	\$ 1,159,371,000	\$ 1,114,230,000	\$ 45,141,000	\$ 49,786,000
Laguna Honda	\$ 237,552,405	\$ 241,179,288	\$ 3,626,883	237,552,405	237,113,818	438,587	4,065,470
Primary Care	\$ 93,184,000	\$ 100,202,000	\$ 7,018,000	93,184,000	86,955,000	6,229,000	13,247,000
Health at Home	\$ 7,616,000	\$ 8,269,000	\$ 653,000	7,616,000	7,439,000	177,000	830,000
Jail Health	\$ 32,677,000	\$ 32,648,000	\$ (29,000)	32,677,000	32,677,000	-	(29,000)
Public Health	\$ 180,401,428	\$ 173,371,113	\$ (7,030,314)	180,401,428	165,356,855	15,044,573	8,014,259
Mental Health	\$ 284,682,045	\$ 264,719,981	\$ (19,962,064)	284,682,045	271,548,903	13,133,142	(6,828,922)
Substance Abuse	\$ 83,224,502	\$ 83,222,025	\$ (2,477)	83,224,502	78,098,516	5,125,987	5,123,510
TOTAL DPH	\$ 2,078,708,380	\$ 2,067,627,408	\$ (11,080,972)	\$ 2,078,708,380	\$ 1,993,419,092	\$ 85,289,289	\$ 74,208,316

Annual Appropriation Ordinance Section 12.8 Additional Reserve	\$ (83,200,000)
Net General Fund Surplus/(Deficit) After Reserve	\$ 11,008,316

Third Quarter

Division	REVENUES			EXPENDITURES			TOTAL
	Revised Budget	Current Projection	Surplus/ (Deficit)	Revised Budget	Current Projection	Surplus/ (Deficit)	Surplus/ (Deficit)
Department of Public Health							
SFGH	\$ 1,159,205,000	\$ 1,160,188,000	\$ 983,000	\$ 1,159,205,000	\$ 1,141,231,689	\$ 17,973,311	\$ 18,956,311
Laguna Honda	\$ 236,805,503	\$ 245,852,289	\$ 9,046,786	236,805,503	239,645,925	(2,840,422)	6,206,364
Primary Care	\$ 92,518,000	\$ 98,071,000	\$ 5,553,000	92,518,000	85,518,000	7,000,000	12,553,000
Health at Home	\$ 7,616,000	\$ 7,816,000	\$ -	7,616,000	7,512,000	104,000	104,000
Jail Health	\$ 33,273,000	\$ 33,273,000	\$ -	33,273,000	33,392,000	(119,000)	(119,000)
Public Health	\$ 225,262,419	\$ 223,062,419	\$ (2,200,000)	225,262,419	225,135,217	127,202	(2,072,798)
Mental Health	\$ 319,935,906	\$ 314,935,906	\$ (5,000,000)	319,935,906	322,935,906	(3,000,000)	(8,000,000)
Substance Abuse	\$ 84,274,373	\$ 84,274,373	\$ -	84,274,373	83,744,373	530,000	530,000
TOTAL DPH	\$ 2,158,890,201	\$ 2,167,272,987	\$ 8,382,786	\$ 2,158,890,201	\$ 2,139,115,109	\$ 19,775,092	\$ 28,157,878

Difference - Favorable/(Unfavorable)

Division	REVENUES			EXPENDITURES			TOTAL
	Revised Budget	Current Projection	Surplus/ (Deficit)	Revised Budget	Current Projection	Surplus/ (Deficit)	Surplus/ (Deficit)
Department of Public Health							
SFGH	\$ 166,000	\$ 3,828,000	\$ 3,662,000	\$ 166,000	\$ (27,001,689)	\$ 27,167,689	\$ 30,829,689
Laguna Honda	\$ 746,902	\$ (4,673,001)	\$ (5,419,903)	\$ 746,902	\$ (2,532,107)	\$ 3,279,009	\$ (2,140,894)
Primary Care	\$ 666,000	\$ 2,131,000	\$ 1,465,000	\$ 666,000	\$ 1,437,000	\$ (771,000)	\$ 694,000
Health at Home	\$ -	\$ 653,000	\$ 653,000	\$ -	\$ (73,000)	\$ 73,000	\$ 726,000
Jail Health	\$ (596,000)	\$ (625,000)	\$ (29,000)	\$ (596,000)	\$ (715,000)	\$ 119,000	\$ 90,000
Public Health	\$ (44,860,991)	\$ (49,691,306)	\$ (4,830,314)	\$ (44,860,991)	\$ (59,778,362)	\$ 14,917,371	\$ 10,087,056
Mental Health	\$ (35,253,861)	\$ (50,215,924)	\$ (14,962,064)	\$ (35,253,861)	\$ (51,387,002)	\$ 16,133,142	\$ 1,171,078
Substance Abuse	\$ (1,049,871)	\$ (1,052,348)	\$ (2,477)	\$ (1,049,871)	\$ (5,645,857)	\$ 4,595,987	\$ 4,593,510
TOTAL DPH	\$ (80,181,821)	\$ (99,645,579)	\$ (19,463,758)	\$ (80,181,821)	\$ (145,696,017)	\$ 65,514,197	\$ (17,149,562)

**DEPARTMENT OF PUBLIC HEALTH
STATEMENT OF REVENUE AND EXPENSES**

Period Ending: June 30, 2015

(In Thousands of Dollars)

YEAR TO DATE					ANNUAL				
Projection	Budget	Fav/(Unfav)		NET PATIENT SERVICE REVENUE:	Projection	Budget	Fav/(Unfav)		
		Variance	% Var				Variance	% Var	
1	277,108	233,481	43,627	18.7%	Medi-Cal Revenue	277,108	233,481	43,627	18.7%
2	136,458	96,452	40,007	41.5%	Medicare Revenue	136,458	96,452	40,007	41.5%
3	189,252	203,949	(14,697)	-7.2%	Other Patient Revenue	189,252	203,949	(14,697)	-7.2%
4	(72,072)	(85,684)	13,612	15.9%	Provision for Bad debt	(72,072)	(85,684)	13,612	15.9%
5	530,746	448,197	82,549	18.4%	TOTAL NET PATIENT SERVICE REVENUE	530,746	448,197	82,549	18.4%
6									
7					OTHER OPERATING REVENUE:				
8	53,473	41,277	12,196	29.5%	Short Doyle (Community Mental Health Service)	40,551	41,277	(726)	-0.018
9	46,770	69,239	(22,469)	-32.5%	Short Doyle M/Cal	46,856	69,239	(22,383)	-32.3%
10	3,184	8,405	(5,221)	-62.1%	MAA/TCM	3,184	8,405	(5,221)	-62.1%
11	188,090	226,634	(38,544)	-17.0%	S N C P	188,090	226,634	(38,544)	-17.0%
12	3,767	4,152	(385)	-9.3%	Hospital Fee AB1383	3,767	4,152	(385)	-9.3%
13	-	2,949	(2,949)	-100.0%	GME	-	2,949	(2,949)	-100.0%
14	202,734	210,016	(7,282)	-3.5%	Capitation/Managed Care Settlement	202,734	210,016	(7,282)	-3.5%
15	17,439	18,399	(960)	-5.2%	State Alcohol	17,439	18,399	(960)	-5.2%
16	118,708	136,080	(17,372)	-12.8%	State Realignment	118,708	136,080	(17,372)	-12.8%
17	4,720	4,473	247	5.5%	Other State (CCS and State Mandated Cost)	4,563	4,473	90	2.0%
18	35,710	31,069	4,642	14.9%	Fees/Cafeteria/Misc (includes lease income)	35,758	31,069	4,689	15.1%
19	41,735	48,017	(6,283)	-13.1%	Workorder Recovery	45,430	48,017	(2,588)	-5.4%
20	131,772	131,783	(10)	0.0%	Transfer In and Project Related	131,783	131,783	0	0.0%
21	72,758	72,758	-	n/a	Carryforward	72,758	72,758	-	n/a
22	920,861	1,005,251	(84,389)	-8.4%	TOTAL OTHER OPERATING REVENUE	911,621	1,005,251	(93,630)	-9.3%
23									
24	1,451,607	1,453,448	(1,841)	-0.1%	TOTAL OPERATING REVENUE	1,442,367	1,453,448	(11,081)	-0.8%
25									
26					OPERATING EXPENSES:				
27	621,573	638,326	16,753	2.6%	Personnel Services	622,347	638,326	15,979	2.5%
28	265,516	277,260	11,744	4.2%	Mandatory Fringe Benefits	265,824	277,260	11,436	4.1%
29	542,940	587,030	44,090	7.5%	Non-personnel Services	569,264	587,030	17,766	3.0%
30	130,510	131,372	862	0.7%	Materials and Supplies	130,683	131,372	689	0.5%
31	8,388	12,816	4,428	34.5%	Facilities Maint. & Capital Outlay	12,760	12,816	56	0.4%
32	2,640	3,088	448	14.5%	Debt Service	2,640	3,088	448	14.5%
33	98,312	100,189	1,877	1.9%	Services of Other Departments (workorders)	98,385	100,189	1,803	1.8%
34	500	500	-	n/a	Contingency Reserve	500	500	-	n/a
35	102,656	139,768	37,112	26.6%	Operating Transfer Out	102,656	139,768	37,112	26.6%
36	39,110	39,110	-	n/a	Intrafund Transfer	39,110	39,110	-	n/a
37	149,749	149,749	0	0.0%	Projects	149,749	149,749	-	n/a
38	1,961,894	2,079,208	117,314	5.6%	TOTAL OPERATING EXPENSES	1,993,919	2,079,208	85,289	4.1%
39									
40	(509,786)	(625,261)	115,474	n/a	OPERATING INCOME/(LOSS)	(551,052)	(625,260)	74,208	n/a
41									
42					NON-OPERATING REVENUE:				
43	625,260	625,260	-	n/a	General Fund	625,260	625,260	-	n/a
44	625,260	625,260	-	n/a	TOTAL NON-OPERATING REVENUE	625,260	625,260	-	n/a
45									
46	115,474	(0)	115,474	n/a	NET INCOME/(LOSS)	74,208	-	74,208	n/a

LAGUNA HONDA HOSPITAL
STATEMENT OF REVENUE AND EXPENSES

Period Ending: June 30, 2015

(In Thousands of Dollars)

YEAR TO DATE					ANNUAL					
Projection	Budget	Fav/(Unfav)		% Var	Description	Projection	Budget	Fav/(Unfav)		% Var
		Variance						Variance		
NET PATIENT SERVICE REVENUE:										
148,922	141,506	7,416		5.2%	Medi-Cal Revenue	148,922	141,506	7,416		5.2%
5,309	10,060	(4,752)		-47.2%	Medicare Revenue	5,309	10,060	(4,752)		-47.2%
674	350	323		92.3%	Other Patient Revenue	674	350	323		92.3%
-	-	-		0.0%	Provision for Bad debt	-	-	-		0.0%
154,905	151,917	2,987		2.0%	TOTAL NET PATIENT SERVICE REVENUE	154,905	151,917	2,987		2.0%
OTHER OPERATING REVENUE:										
-	-	-		n/a	Short Doyle (Community Mental Health Service)	-	-	-		n/a
-	-	-		n/a	Short Doyle M/Cal	-	-	-		n/a
-	-	-		n/a	MAA/TCM	-	-	-		n/a
-	-	-		n/a	Safety Net Care Pool	-	-	-		n/a
-	-	-		n/a	Hospital Fee AB1383	-	-	-		n/a
-	-	-		n/a	GME	-	-	-		n/a
-	-	-		n/a	Capitation/Managed Care Settlement	-	-	-		n/a
-	-	-		n/a	State Alcohol	-	-	-		n/a
-	-	-		n/a	State Realignment	-	-	-		n/a
-	-	-		n/a	Other State (CCS and State Mandated Cost)	-	-	-		n/a
1,520	869	650		74.8%	Fees/Cafeteria/Misc (includes lease income)	1,520	869	650		74.8%
286	297	(11)		-3.6%	Workorder Recovery	286	297	(11)		-3.6%
4,067	4,067	0		0.0%	Transfer In and Project Related	4,067	4,067	0		0.0%
6,252	6,252	-		n/a	Carryforward	6,252	6,252	-		n/a
12,124	11,485	640		5.6%	TOTAL OTHER OPERATING REVENUE	12,124	11,485	640		5.6%
167,029	163,402	3,627		2.2%	TOTAL OPERATING REVENUE	167,029	163,402	3,627		2.2%
OPERATING EXPENSES:										
124,341	124,632	291		0.2%	Personnel Services	124,341	124,632	291		0.2%
58,552	58,683	130		0.2%	Mandatory Fringe Benefits	58,552	58,683	130		0.2%
10,058	10,058	0		0.0%	Non-personnel Services	10,058	10,058	0		0.0%
21,410	21,410	0		0.0%	Materials and Supplies	21,410	21,410	0		0.0%
2,212	2,229	17		0.8%	Facilities Maint. & Capital Outlay	2,212	2,229	17		0.8%
-	-	-		n/a	Debt Service	-	-	-		n/a
15,644	15,644	(0)		0.0%	Services of Other Departments (workorders)	15,644	15,644	(0)		0.0%
-	-	-		n/a	Contingency Reserve	-	-	-		n/a
-	-	-		n/a	Operating Transfer Out	-	-	-		n/a
2,023	2,023	-		n/a	Intrafund Transfer	2,023	2,023	-		n/a
2,873	2,873	0		0.0%	Projects	2,873	2,873	0		0.0%
237,114	237,552	439		0.2%	TOTAL OPERATING EXPENSES	237,114	237,552	439		0.2%
(70,085)	(74,151)	4,065		5.5%	OPERATING INCOME/(LOSS)	(70,085)	(74,151)	4,065		5.5%
NON-OPERATING REVENUE:										
74,151	74,151	-		n/a	General Fund	74,151	74,151	-		n/a
74,151	74,151	-		n/a	TOTAL NON-OPERATING REVENUE	74,151	74,151	-		n/a
4,065	(0)	4,065			NET INCOME/(LOSS)	4,065	-	4,065		n/a

HEALTH AT HOME
STATEMENT OF REVENUE AND EXPENSES
 Period Ending: June 30, 2015
 (In Thousands of Dollars)

YEAR-TO-DATE					ANNUAL				
		<u>Fav/(Unfav)</u>					<u>Fav/(Unfav)</u>		
Projection	Budget	Variance	% Var		Projection	Budget	Variance	% Var	
NET PATIENT SERVICE REVENUE:									
148	114	34	29.8%	Medi-Cal Revenue	148	114	34	29.8%	
1,980	1,494	486	32.5%	Medicare Revenue	1,980	1,494	486	32.5%	
537	384	153	39.8%	Other Patient Revenue	537	384	153	39.8%	
-	-	-	n/a	Provision for Bad Debt	-	-	-	n/a	
2,665	1,992	673	33.8%	TOTAL NET PATIENT SERVICE REVENUE	2,665	1,992	673	33.8%	
OTHER OPERATING REVENUE:									
-	-	-	n/a	Short Doyle (Community Health Service)	-	-	-	n/a	
-	-	-	n/a	Short Doyle Medi-Cal	-	-	-	n/a	
-	-	-	n/a	MAA/TCM	-	-	-	n/a	
-	-	-	n/a	Safety Net Care Pool	-	-	-	n/a	
-	-	-	n/a	Hospital Fee AB1383	-	-	-	n/a	
-	-	-	n/a	State Health Care Initiative	-	-	-	n/a	
-	-	-	n/a	Capitation/Managed Care Settlement	-	-	-	n/a	
-	-	-	n/a	State Alcohol	-	-	-	n/a	
-	-	-	n/a	State Realignment	-	-	-	n/a	
-	-	-	n/a	Other State (CCS and State Mandated Cost)	-	-	-	n/a	
-	-	-	n/a	Fees/Cafeteria/Misc. (includes lease income)	-	-	-	n/a	
424	444	(20)	-4.5%	Workorder Recovery	424	444	(20)	-4.5%	
-	-	-	n/a	Transfer In and Project-Related	-	-	-	n/a	
-	-	-	n/a	Carryforward	-	-	-	n/a	
424	444	(20)	-4.5%	TOTAL OTHER OPERATING REVENUE	424	444	(20)	-4.5%	
3,089	2,436	653	26.8%	TOTAL OPERATING REVENUE	3,089	2,436	653	26.8%	
OPERATING EXPENSES:									
4,715	4,820	105	2.2%	Personnel Services	4,715	4,820	105	2.2%	
1,906	1,972	66	3.3%	Mandatory Fringe Benefits	1,906	1,972	66	3.3%	
427	429	2	0.5%	Non-personal Services	427	429	2	0.5%	
325	325	-	n/a	Materials and Supplies	325	325	-	n/a	
-	-	-	n/a	Facilities Maint. & Capital Outlay	-	-	-	n/a	
-	-	-	n/a	Debt Service	-	-	-	n/a	
66	70	4	5.7%	Services of Other Departments (workorders)	66	70	4	5.7%	
-	-	-	n/a	Contingency Reserve	-	-	-	n/a	
-	-	-	n/a	Operating Transfer Out	-	-	-	n/a	
-	-	-	n/a	Intrafund Transfer	-	-	-	n/a	
-	-	-	n/a	Projects	-	-	-	n/a	
7,439	7,616	177	2.3%	TOTAL OPERATING EXPENSES	7,439	7,616	177	2.3%	
(4,350)	(5,180)	830	16.0%	OPERATING INCOME/(LOSS)	(4,350)	(5,180)	830	16.0%	
NON-OPERATING REVENUE:									
5,180	5,180	-	n/a	General Fund	5,180	5,180	-	n/a	
5,180	5,180	-	n/a	TOTAL NON-OPERATING REVENUE	5,180	5,180	-	n/a	
830	0	830	#####	NET INCOME/(LOSS)	830	-	830	n/a	

PRIMARY CARE CLINICS
STATEMENT OF REVENUE AND EXPENSES

Period Ending: June 30, 2015

(In Thousand of Dollars)

YEAR-TO-DATE			
Projection	Budget	Fav/(Unfav)	
		Variance	% Var
NET PATIENT SERVICE REVENUE:			
9,271	8,148	1,123	13.8%
2,631	3,860	(1,229)	-31.8%
2,425	3,478	(1,053)	-30.3%
(1,086)	(2,035)	949	46.6%
13,241	13,451	(210)	-1.6%
TOTAL NET PATIENT SERVICE REVENUE			
OTHER OPERATING REVENUE:			
0	0	-	n/a
0	0	-	n/a
85	436	(351)	-80.5%
0	0	-	n/a
0	0	-	n/a
0	0	-	n/a
9,222	1,931	7,291	377.6%
0	0	-	n/a
0	0	-	n/a
0	0	-	n/a
1,393	1,268	125	9.9%
5,708	5,545	163	2.9%
-	-	-	n/a
-	-	-	n/a
16,408	9,180	7,228	78.7%
29,649	22,631	7,018	31.0%
TOTAL OPERATING REVENUE			
OPERATING EXPENSES:			
50,612	54,924	4,312	7.9%
19,734	21,651	1,917	8.9%
5,604	5,604	-	n/a
2,863	2,863	-	n/a
278	278	-	n/a
-	-	-	n/a
3,686	3,686	-	n/a
500	500	-	n/a
500	500	-	n/a
-	-	-	n/a
3,678	3,678	-	n/a
86,955	93,184	6,229	6.7%
(57,306)	(70,553)	13,247	18.8%
OPERATING INCOME/(LOSS)			
NON-OPERATING REVENUE:			
70,553	70,553	-	n/a
70,553	70,553	-	n/a
13,247	-	13,247	n/a
NET INCOME/(LOSS)			

ANNUAL			
Projection	Budget	Fav/(Unfav)	
		Variance	% Var
NET PATIENT SERVICE REVENUE:			
9,271	8,148	1,123	13.8%
2,631	3,860	(1,229)	-31.8%
2,425	3,478	(1,053)	-30.3%
(1,086)	(2,035)	949	46.6%
13,241	13,451	(210)	-1.6%
TOTAL NET PATIENT SERVICE REVENUE			
OTHER OPERATING REVENUE:			
0	0	-	n/a
0	0	-	n/a
85	436	(351)	-80.5%
0	0	-	n/a
0	0	-	n/a
0	0	-	n/a
9,222	1,931	7,291	377.6%
0	0	-	n/a
0	0	-	n/a
0	0	-	n/a
1,393	1,268	125	9.9%
5,708	5,545	163	2.9%
0	-	-	n/a
-	-	-	n/a
16,408	9,180	7,228	78.7%
29,649	22,631	7,018	31.0%
TOTAL OPERATING REVENUE			
OPERATING EXPENSES:			
50,612	54,924	4,312	7.9%
19,734	21,651	1,917	8.9%
5,604	5,604	-	n/a
2,863	2,863	-	n/a
278	278	-	n/a
-	-	-	n/a
3,686	3,686	-	n/a
500	500	-	n/a
500	500	-	n/a
-	-	-	n/a
3,678	3,678	-	n/a
86,955	93,184	6,229	6.7%
(57,306)	(70,553)	13,247	18.8%
OPERATING INCOME/(LOSS)			
NON-OPERATING REVENUE:			
70,553	70,553	-	n/a
70,553	70,553	-	n/a
13,247	-	13,247	n/a
NET INCOME/(LOSS)			

JAIL HEALTH SERVICES
STATEMENT OF REVENUE AND EXPENSES
 Period Ending: June 30, 2015
 (In Thousands of Dollars)

YEAR-TO-DATE					ANNUAL					
Projection	Budget	Fav/(Unfav)		%	Description	Projection	Budget	Fav/(Unfav)		%
		Variance	% Var					Variance	% Var	
NET PATIENT SERVICE REVENUE:										
0	0	0	n/a		Medi-Cal Revenue	0	0	0	n/a	
0	0	0	n/a		Medicare Revenue	0	0	0	n/a	
0	0	0	n/a		Other Patient Revenue	0	0	0	n/a	
0	0	0	n/a		Provision for Bad Debt	0	0	0	n/a	
0	0	0	n/a		TOTAL NET PATIENT SERVICE REVENUE	0	0	0	n/a	
OTHER OPERATING REVENUE:										
0	0	0	n/a		Short Doyle (Community Health Service)	0	0	0	n/a	
0	0	0	n/a		Short Doyle Medi-Cal	0	0	0	n/a	
0	0	0	n/a		MAA/TCM	0	0	0	n/a	
0	0	0	n/a		DSH/SNCP/DSRIP	0	0	0	n/a	
0	0	0	n/a		Hospital Fee AB1383/Meaningful Use	0	0	0	n/a	
0	0	0	n/a		State Health Care Initiative	0	0	0	n/a	
0	0	0	n/a		Capitation/Managed Care Settlement	0	0	0	n/a	
0	0	0	n/a		State Alcohol	0	0	0	n/a	
0	0	0	n/a		State Realignment	0	0	0	n/a	
0	0	0	n/a		Other State (CCS and State Mandated Cost)	0	0	0	n/a	
1	25	(24)	-96.0%		Fees/Cafeteria/Misc. (includes lease income)	1	25	(24)	-96.0%	
661	666	(5)	-0.8%		Workorder Recovery	661	666	(5)	-0.8%	
0	0	0	n/a		Transfer In and Project-Related	0	0	0	n/a	
0	0	0	n/a		Carryforward	0	0	0	n/a	
662	691	(29)	-4.2%		TOTAL OTHER OPERATING REVENUE	662	691	(29)	-4.2%	
662	691	(29)			TOTAL OPERATING REVENUE	662	691	(29)		
OPERATING EXPENSES:										
17,634	17,400	(234)	-1.3%		Personnel Services	17,634	17,400	(234)	-1.3%	
5,968	6,202	234	3.8%		Mandatory Fringe Benefits	5,968	6,202	234	3.8%	
4,596	4,596	0	n/a		Non-personal Services	4,596	4,596	0	n/a	
3,180	3,180	0	n/a		Materials and Supplies	3,180	3,180	0	n/a	
0	0	0	n/a		Facilities Maint. & Capital Outlay	0	0	0	n/a	
0	0	0	n/a		Debt Service	0	0	0	n/a	
1,299	1,299	0	n/a		Services of Other Departments (workorders)	1,299	1,299	0	n/a	
0	0	0	n/a		Contingency Reserve	0	0	0	n/a	
0	0	0	n/a		Operating Transfer Out	0	0	0	n/a	
0	0	0	n/a		Intrafund Transfer	0	0	0	n/a	
0	0	0	n/a		Projects	0	0	0	n/a	
32,677	32,677	0	n/a		TOTAL OPERATING EXPENSES	32,677	32,677	0	n/a	
(32,015)	(31,986)	(29)	-0.1%		OPERATING INCOME/(LOSS)	(32,015)	(31,986)	(29)	-0.1%	
NON-OPERATING REVENUE:										
31,986	31,986	0	n/a		General Fund	31,986	31,986	0	n/a	
31,986	31,986	0	n/a		TOTAL NON-OPERATING REVENUE	31,986	31,986	0	n/a	
(29)	0	(29)	n/a		NET INCOME/(LOSS)	(29)	0	(29)	n/a	

MENTAL HEALTH
STATEMENT OF REVENUE AND EXPENSES

Period Ending: June 30, 2015

(In Thousands of Dollars)

YEAR TO DATE					ANNUAL				
Projection	Budget	Fav/(Unfav)		Description	Projection	Budget	Fav/(Unfav)		
		Variance	% Var				Variance	% Var	
NET PATIENT SERVICE REVENUE:									
5,073	6,035	(962)	-15.9%	Medi-Cal Revenue	5,073	6,035	(962)	-15.9%	
2,819	1,648	1,171	71.0%	Medicare Revenue	2,819	1,648	1,171	71.0%	
350	618	(268)	-43.4%	Other Patient Revenue	350	618	(268)	-43.4%	
0	0	0	n/a	Provision for Bad debt	0	0	0	n/a	
8,242	8,301	(59)	-0.7%	TOTAL NET PATIENT SERVICE REVENUE	8,242	8,301	(59)	-0.7%	
OTHER OPERATING REVENUE:									
53,473	41,277	12,196	29.5%	Short Doyle (Community Mental Health Service)	40,551	41,277	(726)	-1.8%	
35,920	59,272	(23,352)	-39.4%	Short Doyle M/Cal	36,006	59,272	(23,266)	-39.3%	
239	953	(713)	-74.9%	MAA/TCM	239	953	(713)	-74.9%	
0	0	0	n/a	SNCP	0	0	0	n/a	
0	0	0	n/a	Hospital Fee AB1383	0	0	0	n/a	
0	0	0	n/a	GME	0	0	0	n/a	
0	0	0	n/a	Capitation/Managed Care Settlement	0	0	0	n/a	
0	0	0	n/a	State Alcohol	0	0	0	n/a	
60,405	57,270	3,135	5.5%	State Realignment	60,405	57,270	3,135	5.5%	
0	0	0	n/a	Other State (CCS and State Mandated Cost)	0	0	0	n/a	
5,316	3,695	1,622	43.9%	Fees/Cafeteria/Misc (includes lease income)	5,362	3,695	1,667	45.1%	
14,653	16,183	(1,531)	-9.5%	Workorder Recovery	16,183	16,183	0	n/a	
741	741	0	n/a	Transfer In and Project Related	741	741	0	n/a	
14,177	14,177	0	n/a	Carryforward	14,177	14,177	0	n/a	
184,925	193,568	(8,643)	-4.5%	TOTAL OTHER OPERATING REVENUE	173,665	193,568	(19,903)	####	
193,167	201,869	(8,702)	-4.3%	TOTAL OPERATING REVENUE	181,907	201,869	(19,962)	-9.9%	
OPERATING EXPENSES:									
52,904	54,885	1,982	3.6%	Personnel Services	52,916	54,885	1,969	3.6%	
22,178	22,962	784	3.4%	Mandatory Fringe Benefits	22,223	22,962	740	3.2%	
167,356	194,628	27,272	14.0%	Non-personal Services	184,773	194,628	9,855	5.1%	
5,995	6,107	111	1.8%	Materials and Supplies	5,996	6,107	110	1.8%	
117	1,860	1,743	93.7%	Facilities Maint. & Capital Outlay	1,844	1,860	16	0.9%	
0	0	0	n/a	Debt Service	0	0	0	n/a	
3,114	3,565	452	12.7%	Services of Other Departments (workorders)	3,123	3,565	443	12.4%	
0	0	0	n/a	Contingency Reserve	0	0	0	n/a	
0	0	0	n/a	Operating Transfer Out	0	0	0	n/a	
674	674	0	n/a	Intrafund Transfer	674	674	0	n/a	
0	0	0	n/a	Projects	0	0	0	n/a	
252,339	284,682	32,343	11.4%	TOTAL OPERATING EXPENSES	271,549	284,682	13,133	4.6%	
(59,172)	(82,813)	23,641	-28.5%	OPERATING INCOME/(LOSS)	(89,642)	(82,813)	(6,829)	8.2%	
NON-OPERATING REVENUE:									
82,813	82,813	0	n/a	General Fund	82,813	82,813	0	n/a	
82,813	82,813	0	n/a	TOTAL NON-OPERATING REVENUE	82,813	82,813	0	n/a	
23,641	-	23,641	n/a	NET INCOME/(LOSS)	(6,829)	-	(6,829)	n/a	

**PUBLIC HEALTH DIVISION
STATEMENT OF REVENUE AND EXPENSES**

Period Ending: June 30, 2015

(In Thousands of Dollars)

YEAR TO DATE					ANNUAL				
Projection	Budget	Fav/(Unfav)		Description	Projection	Budget	Fav/(Unfav)		
		Variance	% Var				Variance	% Var	
NET PATIENT SERVICE REVENUE:									
1,320	1,007	312	31.0%	Medi-Cal Revenue	1,320	1,007	312	31.0%	
85	1	84	8403.8%	Medicare Revenue	85	1	84	###	
19,619	18,882	738	3.9%	Other Patient Revenue	19,619	18,882	738	3.9%	
0	0	0	n/a	Provision for Bad debt	0	0	0	n/a	
21,024	19,890	1,134	0.05701	TOTAL NET PATIENT SERVICE REVENUE	21,024	19,890	1,134	5.7%	
OTHER OPERATING REVENUE:									
0	0	0	n/a	Short Doyle (Community Mental Health Service)	0	0	0	n/a	
0	0	0	n/a	Short Doyle M/Cal	0	0	0	n/a	
1,108	1,570	(462)	-29.4%	MAA/TCM	1,108	1,570	(462)	-29.4%	
0	0	0	n/a	SNCP	0	0	0	n/a	
0	0	0	n/a	Hospital Fee AB1383	0	0	0	n/a	
0	0	0	n/a	GME	0	0	0	n/a	
0	0	0	n/a	Capitation/Managed Care Settlement	0	0	0	n/a	
0	0	0	n/a	State Alcohol	0	0	0	n/a	
23,862	31,910	(8,048)	-25.2%	State Realignment	23,862	31,910	(8,048)	-25.2%	
4,720	4,473	247	5.5%	Other State (CCS and State Mandated Cost)	4,563	4,473	90	2.0%	
20,677	20,171	506	2.5%	Fees/Cafeteria/Misc (includes lease income)	20,677	20,171	506	2.5%	
11,379	11,960	(581)	-4.9%	Workorder Recovery	11,710	11,960	(250)	-2.1%	
197	207	(10)	-4.9%	Transfer In and Project Related	207	207	0	n/a	
(19,561)	(19,561)	0	n/a	Carryforward	(19,561)	(19,561)	0	n/a	
42,383	50,731	(8,348)	-0.1646	TOTAL OTHER OPERATING REVENUE	42,567	50,731	(8,164)	-16.1%	
63,407	70,621	(7,214)	-0.1022	TOTAL OPERATING REVENUE	63,591	70,621	(7,030)	-10.0%	
OPERATING EXPENSES:									
49,403	54,724	5,321	9.7%	Personnel Services	49,866	54,724	4,858	8.9%	
20,725	23,163	2,438	10.5%	Mandatory Fringe Benefits	20,888	23,163	2,275	9.8%	
64,844	74,922	10,079	13.5%	Non-personal Services	68,487	74,922	6,435	8.6%	
5,542	5,955	413	6.9%	Materials and Supplies	5,714	5,955	241	4.1%	
268	2,910	2,642	90.8%	Facilities Maint. & Capital Outlay	2,888	2,910	23	0.8%	
0	0	0	n/a	Debt Service	0	0	0	n/a	
17,450	18,727	1,277	6.8%	Services of Other Departments (workorders)	17,514	18,727	1,213	6.5%	
0	0	0	n/a	Contingency Reserve	0	0	0	n/a	
0	0	0	n/a	Operating Transfer Out	0	0	0	n/a	
0	0	0	n/a	Intrafund Transfer	0	0	0	n/a	
0	0	0	n/a	Projects	0	0	0	n/a	
158,231	180,401	22,170	12.3%	TOTAL OPERATING EXPENSES	165,357	180,401	15,045	8.3%	
(94,825)	(109,781)	14,956	-13.6%	OPERATING INCOME/(LOSS)	(101,766)	(109,781)	8,014	-7.3%	
NON-OPERATING REVENUE:									
109,781	109,781	0	n/a	General Fund	109,781	109,781	0	n/a	
109,781	109,781	0	n/a	TOTAL NON-OPERATING REVENUE	109,781	109,781	0	n/a	
14,956	-	14,956	n/a	NET INCOME/(LOSS)	8,014	-	8,014	n/a	

SUBSTANCE ABUSE
STATEMENT OF REVENUE AND EXPENSES
 Period Ending: June 30, 2015
 (In Thousands of Dollars)

YEAR TO DATE					ANNUAL				
Projection	Budget	Fav/(Unfav)		NET PATIENT SERVICE REVENUE:	Projection	Budget	Fav/(Unfav)		
		Variance	% Var				Variance	% Var	
0	0	0	n/a	Medi-Cal Revenue	0	0	0	n/a	
0	0	0	n/a	Medicare Revenue	0	0	0	n/a	
0	0	0	n/a	Other Patient Revenue	0	0	0	n/a	
0	0	0	n/a	Provision for Bad debt	0	0	0	n/a	
<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>	TOTAL NET PATIENT SERVICE REVENUE	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>	
				OTHER OPERATING REVENUE:					
0	0	0	n/a	Short Doyle (Community Mental Health Service)	0	0	0	n/a	
5,482	4,599	883	19.2%	Short Doyle M/Cal	5,482	4,599	883	19.2%	
0	0	0	n/a	MAA/TCM	0	0	0	n/a	
0	0	0	n/a	SNCP	0	0	0	n/a	
0	0	0	n/a	Hospital Fee AB1383	0	0	0	n/a	
0	0	0	n/a	GME	0	0	0	n/a	
0	0	0	n/a	Capitation/Managed Care Settlement	0	0	0	n/a	
17,439	18,399	(960)	-5.2%	State Alcohol	17,439	18,399	(960)	-5.2%	
0	0	0	n/a	State Realignment	0	0	0	n/a	
0	0	0	n/a	Other State (CCS and State Mandated Cost)	0	0	0	n/a	
444	371	73	19.8%	Fees/Cafeteria/Misc (includes lease income)	445	371	75	20.1%	
2,283	4,122	(1,834)	-44.5%	Workorder Recovery	4,122	4,122	0	n/a	
0	0	0	n/a	Transfer In and Project Related	0	0	0	n/a	
15,352	15,352	0	n/a	Carryforward	15,352	15,352	0	n/a	
<u>41,005</u>	<u>42,843</u>	<u>(1,838)</u>	<u>-4.3%</u>	TOTAL OTHER OPERATING REVENUE	<u>42,841</u>	<u>42,843</u>	<u>(2)</u>	<u>-0</u>	
<u>41,005</u>	<u>42,843</u>	<u>(1,838)</u>	<u>-4.3%</u>	TOTAL OPERATING REVENUE	<u>42,841</u>	<u>42,843</u>	<u>(2)</u>	<u>-0</u>	
				OPERATING EXPENSES:					
4,023	6,160	2,138	34.7%	Personnel Services	4,321	6,160	1,839	29.9%	
1,724	2,531	807	31.9%	Mandatory Fringe Benefits	1,825	2,531	706	27.9%	
65,896	73,543	7,647	10.4%	Non-personal Services	71,160	73,543	2,382	3.2%	
182	336	155	46.0%	Materials and Supplies	182	336	155	46.0%	
0	25	25	100.0%	Facilities Maint. & Capital Outlay	25	25	0	n/a	
0	0	0	n/a	Debt Service	0	0	0	n/a	
584	629	45	7.1%	Services of Other Departments (workorders)	585	629	44	7.0%	
0	0	0	n/a	Contingency Reserve	0	0	0	n/a	
0	0	0	n/a	Operating Transfer Out	0	0	0	n/a	
0	0	0	n/a	Intrafund Transfer	0	0	0	n/a	
0	0	0	n/a	Projects	0	0	0	n/a	
<u>72,409</u>	<u>83,225</u>	<u>10,816</u>	<u>13.0%</u>	TOTAL OPERATING EXPENSES	<u>78,099</u>	<u>83,225</u>	<u>5,126</u>	<u>6.2%</u>	
<u>(31,403)</u>	<u>(40,381)</u>	<u>8,978</u>	<u>-22.2%</u>	OPERATING INCOME/(LOSS)	<u>(35,258)</u>	<u>(40,381)</u>	<u>5,124</u>	<u>#####</u>	
				NON-OPERATING REVENUE:					
40,381	40,381	0	n/a	General Fund	40,381	40,381	0	n/a	
<u>40,381</u>	<u>40,381</u>	<u>0</u>	<u>n/a</u>	TOTAL NON-OPERATING REVENUE	<u>40,381</u>	<u>40,381</u>	<u>0</u>	<u>n/a</u>	
<u>8,978</u>	<u>-</u>	<u>8,978</u>	<u>n/a</u>	NET INCOME/(LOSS)	<u>5,124</u>	<u>-</u>	<u>5,124</u>	<u>n/a</u>	